



CNR International

CNR International (UK) Limited – April 2021

Gender Pay Gap Report





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Corporate Mission Statement

“To develop people to work together to create value for the Company’s shareholders by doing it right with fun and integrity”

Introduction

The Equality Act 2010 (Gender Pay Gap Information) Regulations 2017 require UK employers with 250 or more employees to publish their gender pay gap data on an annual basis. CNR International (UK) Limited (CNR International) follows the calculation methodology set out by the [Government Equalities Office](#) by publishing the mean and median gender hourly pay gap, the mean and median bonus pay gap, the proportion of males and females receiving a bonus payment and the proportion of males and females in each pay quartile. CNR International’s results have been independently verified by Pinsent Masons LLP.

CNR International is an oil and natural gas exploration, development and production company with operations in the United Kingdom portion of the North Sea and offshore Africa. Our current UK headcount as of the snapshot date of the 5th April 2021 was 277 employees with a gender balance of 80 Females and 197 Males.

Our gender pay gap report highlights the difference between the mean and median hourly pay of all female employees relative to all male employees, regardless of role or pay grade. Gender pay gap figures are influenced by a variety of different factors, including the proportion of males and females employed, the proportion of male and female employees holding senior technical and leadership roles and general societal trends in relation to the types of academic subjects taken by males and females and the job opportunities those choices lead to.

We continue to actively engage with our employees by way of our Equality, Diversity and Inclusion (EDI) Forum to continuously improve our strong organizational culture.

The gender pay gap is not the same as equal pay. Equal pay ensures that employees in the same or equivalent roles with similar qualifications, experience and performance are equivalently paid. Canadian Natural, including its worldwide subsidiaries, such as CNR International (UK) Limited is committed to equal pay to ensure male and female employees are paid equally for equivalent work.



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Understanding our 2021 Gender Pay Gap

2021	Mean (Average)	Median (Mid-point)
Base Pay Gap	40%	44%
Bonus Gap	56%	50%

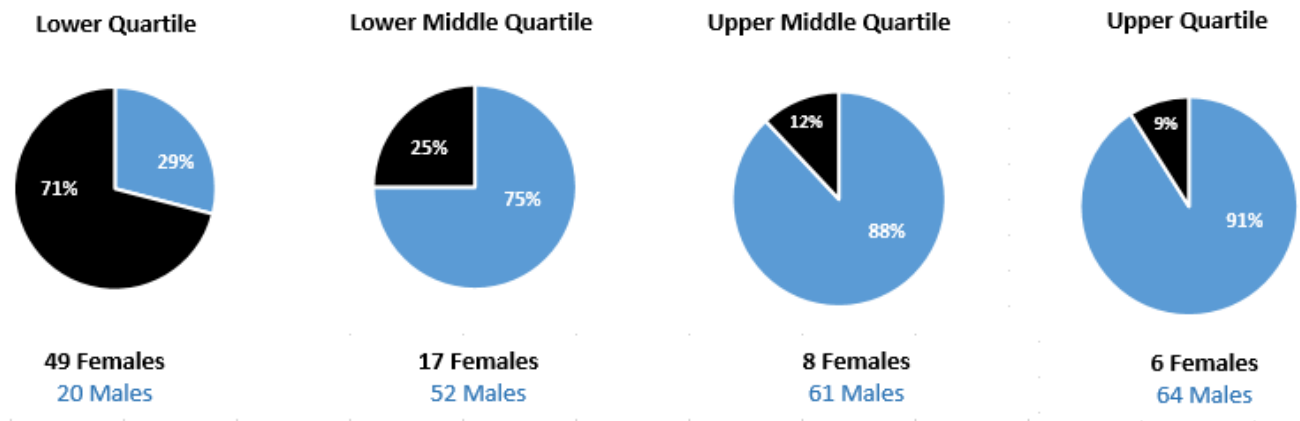
The above figures show that the mean pay of all our female employees is 40% lower than the mean pay of all our male employees, comparable with 2020. The Median female employee is paid 44% less than a male employee, reduced from 2020.

CNR International 2021 Bonus Program

CNR International has a bonus program inclusive of **all** employees.

Pay Quartiles

This calculation shows the proportions of males and female employees in each of our four quartile pay bands:



The percentage of female employees in the Lower Middle, Upper Middle and Upper Quartiles all increased from 2020 to 2021, while the proportion of female employees in the Lower Quartile reduced from the previous period.

Last year's figures are included in the 2020 Gender Pay Gap report which can be found [here](#).



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Addressing our Gender Pay Gap

CNR International is committed to having a culture which has equality, diversity and inclusion at its core. The Company values and respects what makes its employees different, and promotes the view that a diverse and inclusive organization that works together effectively will be more successful and enhance value creation.

We are committed to continuous cultural improvement, driven by employee engagement, to identify how equality, diversity and inclusion has become more prevalent in the existing strong corporate culture in our organization. Through this we focus on areas and key activities, committed to by the Company's leadership.

A brief insight into the work being undertaken by each of these focus areas is provided below:

- **Recruiting, Developing and Mentoring Staff**
Equality, diversity and inclusion is driven by our people. We focus our efforts to further refine our recruitment practices to continue to encourage greater applicant diversity. We continue to facilitate career development opportunities for our staff and have an active mentoring program.
- **Working Together with Industry and Society**
We continue to work together with a number of partners and organisations to share and collaborate on initiatives that promote diversity and inclusion within the industry. We have continued to support school engagement and promote and educate on STEM topics, and the wider oil and gas industry, across all levels of education. We have undertaken work to develop our tendering and contract process to ensure it reflects our EDI values and commitments. In 2022, we will continue to develop our links with schools and other partners, and continue to support and promote equality, diversity and inclusion within the oil and gas industry.
- **Driving an Equal, Diverse and Inclusive Culture**
We continue to focus on ways of ensuring diversity and inclusion is central to our culture. We have a program of unconscious bias training and events throughout the year. In 2022, we will continue to undertake a variety of initiatives to drive an equal, diverse and inclusive culture.

Statement

I confirm that the information and data provided is accurate as at the snapshot date of 5th April 2021 and CNR International (U.K.) Limited have employed the services of law firm Pinsent Masons LLP to review and confirm our interpretation of the Government regulations and the applied methodology.

Our results are in line with the government gender pay reporting requirements and can be viewed via this link: [Gender-Pay-Gap-Service.gov.uk](https://gender-pay-gap.service.gov.uk)

Alison Critten
Manager, Human Resources
CNR International (UK) Limited